

ferrovial

Staying on course



- **Ferrovial overview**

- Liquidity position
- 2008 Nine months Results
- Business Units
- Appendix

Ferrovial overview

⇒ **Financial flexibility**

- €3.1 bn cash position
- Disposals to deleverage

⇒ **High quality assets. Traffic resilience to fall**

- ETR +1.7%
- Heathrow -0.7%
- Gatwick -0.1%

⇒ **Backlog growth in Services and Construction**

⇒ **International construction** growing contribution

- 40% of total division sales and backlog
- Above 20% growth in 9M'08

⇒ **Focus on working capital and costs, not on volume**

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Liquidity position – Cash & Credit lines

	Consolidated Group	Infra Project	FER “Parent”	Cintra Parent
€bn				
Liquidity position	11.7	9.5	0.8	0.5
<i>Cash</i>	<i>3.1</i>	<i>1.8</i>	<i>0.3</i>	<i>0.4</i>
<i>Un-drawn committed bank facilities</i>	<i>8.6</i>	<i>7.7</i>	<i>0.5</i>	<i>0.1</i>

Strong liquidity position

Very limited exposure to interest rate increase:

- **72%** of debt is fixed or hedged

Ferrovial infraestructuras (FI)- £ 1.8bn loan (2006-2014)

FI loan to finance equity contribution to BAA

Maximum credit:	GBP1,850m (GBP/EURO)
Maturity:	2014
Cancellation:	2009 (GBP200m) <i>fully cancelled in 2007</i> 2011 (GBP340m) <i>145m cancelled in 2007</i>
Cost:	Libor + Spread [Y ₁₋₂ 0.65%- Y ₇₋₈ 1.10%]
Hedge:	£1.0bn at 5.25%
Outstanding:	£1.3bn

Annual debt service: £90m (estimated)

To be attended with:

- ❶ *Cintra dividends*
- ❷ *Fer Infra. cash reserves*

- ✓ **Next 15 month's debt service already secured**
- ✓ **Cancellation ahead of scheduled**
 - ***c65% of 2011 maturity already cancelled***

Ferrovial infraestructuras – Debt covenants

Debt coverage ratio: **GUARANTEE = 1.3 x Outstanding loan**

Guarantee: **62% Cintra shares* + Ferrovial Airports equity**

** Arithmetic mean of the daily closing share price during a period of 90 days*

If below: **A *guarantee from Grupo Ferrovial (NON CASH)*
or a bank guarantee for the necessary amount (NON CASH)**

Strong liquidity position at:

- ✓ *FER parent company*
- ✓ *Cintra parent company*
- ✓ *Infrastructure projects*
- ✓ *Consolidated Group*

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9 Months – Main accounting highlights

P&L affected by:

- BAA - First year of Q5 (2008-2013)**

- Sharp increase in costs to be offset in Q5
- €300m higher depreciation (T5 opening)

- Euro strength (non-cash)**

- Derivatives valuation (non-cash)**

- To hedge interest rates and inflation

- 2007 capital gains**

- (€700m impact in Net income)

Organic expansion



T5 depreciation

Non-cash impact

Profit & Loss

Revenues
EBITDA
Depreciation
EBIT
Financial result
Cash results
Derivatives
NET PROFIT

	Sep-08	D%	L-f-L *
Revenues	10,519	-3%	6%
EBITDA	2,118	-10%	0%
Depreciation	-955	13%	23%
EBIT	1,163	-23%	-13%
Financial result	-1,940	-37%	+5%
Cash results	-1,398	+6%	+5%
Derivatives	-542	n.s.	n.s.
NET PROFIT	42	-95%	n.s.
	Sep - 08		
Construction	9,222	5%	5%
Services	9,944	4%	13%

Backlog

Construction
Services

* L-f-L P&L excluding disposals, forex exchange impact and hedge instruments. All business divisions presented under like-for-like (L-f-L) comparison

Financial result – “Ineffective” derivatives accounting impact

Financial instruments to hedge

- Stock options to employees
- Future BAA bond issues (nominal interest)
- Real return bond future issues (real interest)

Equity Swap (Stock option):

Impact: - 150m

10.7m FER shares & 2.5m Cintra shares covered.

↓ Share price: **Negative impact**

Interest Rate Swap (IRS):

Impact: - 52m

To cap interest rate
Ineffective: Derivatives with longer maturity than current debt

↑ Interest rate: **Positive impact**

Inflation Index Linked Swap (ILS) :

Impact: - 361m

To cap real interest rate
Ineffective: ILS to cover future RRB issuances

↑ Inflation: **Negative impact**

NO CASH IMPACT

According with IFRS, Derivatives considered as ineffective have to be accounted in the P&L.

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Business divisions overview

BAA



Higher tariffs and cost control to push 2009-2013 Ebitda
Quality service, profitability & disposals

CINTRA



Selective investments
Focus on cash returns

Services



Focus on working capital & organic growth

Construction



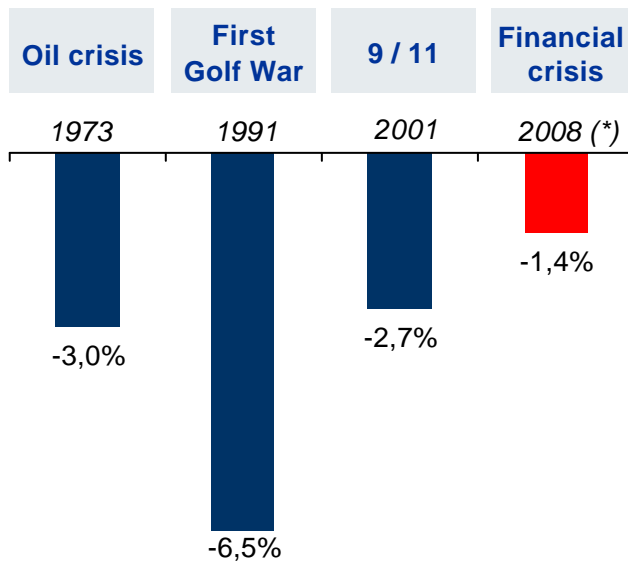
Profitable international expansion to offset Spanish decline
Focus on working capital & costs, no volume

BAA - Fundamental value

**Traffic resilience
reconfirms premium quality assets**

**Cost control and tariff
(high inflation) to boost Ebitda**

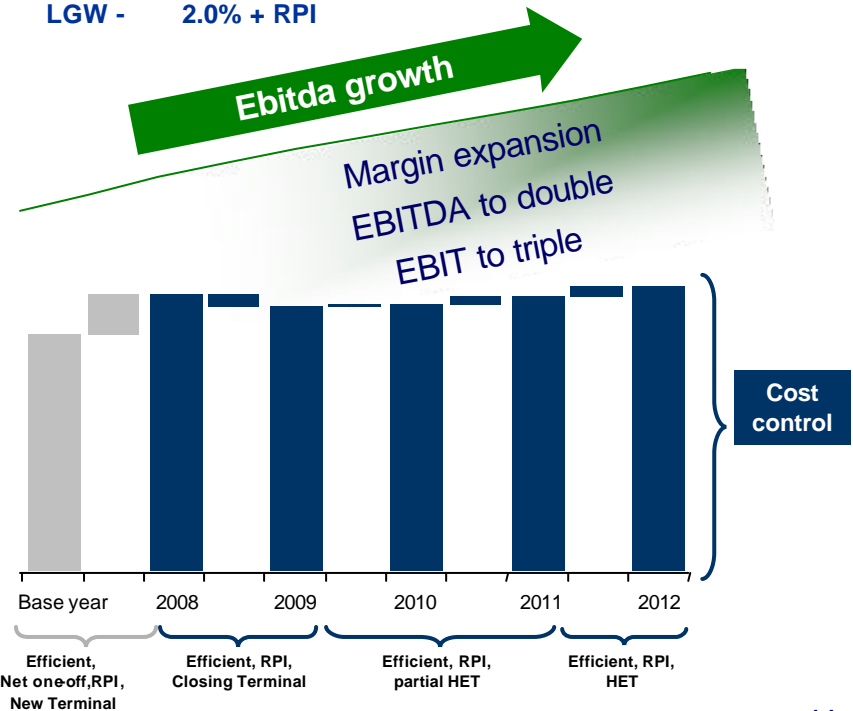
Traffic evolution



(*) 2008 to September

Tariff 2009 - 2013

LHR - 7.5% + RPI
LGW - 2.0% + RPI



BAA – Price increases will drive growth

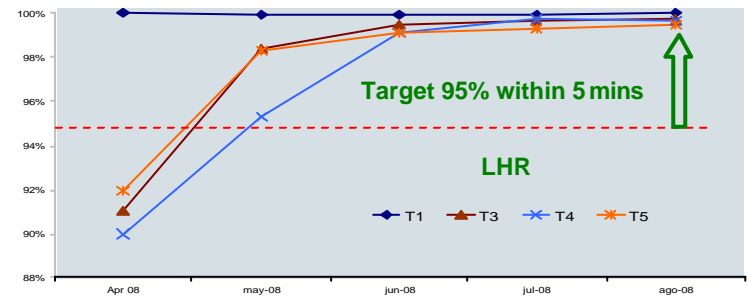
9 month- P&L Performance

L-f-L Sep-08

Sales	+15%
EBITDA	-1%
Depreciation	+33%

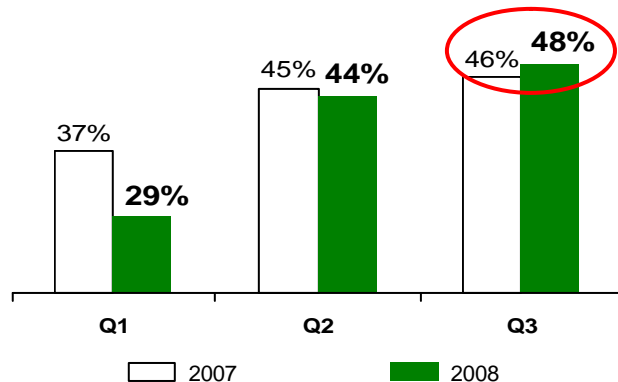
* L-f-L P&L excluding disposals, forex exchange impact and hedge instruments

Security queue performance

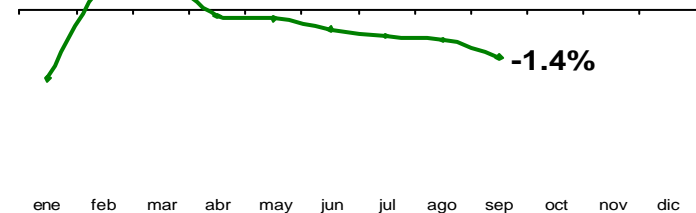


2008 - 2013 tariffs to offset higher costs over Q5 period

Ebitda margin : Quarterly evolution



2008 Traffic performance



BAA – Traffic performance

YTD September

By Market

Total traffic:	-1.4%
Long haul:	-0.3%
Domestic:	-4.0%

Better traffic mix

Long haul resilience

Higher inflation to off-set traffic decline

By Airport

Total traffic:	-1.4%
Heathrow:	-0.7%
Stansted:	-4.7%

Heathrow's resilience

45% of total's BAA traffic

CINTRA – Tariff & cost discipline to offset lower traffic

Underlying growth despite external shocks

(Local currency)

Sales +8.8%
EBITDA +8.9%

Profitability improvement (cost control)

ETR-407		INDIANA		CHICAGO	
Ebitda 08	80.2%	Ebitda 08	75.2%	Ebitda 08	83.3%
Ebitda 07	(79.1%)	Ebitda 07	(73.1%)	Ebitda 07	(78.6%)

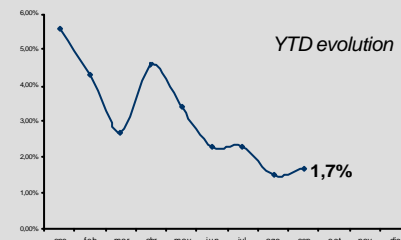
Ebitda growth against weak traffic

ETR-407		INDIANA		CHICAGO	
<i>Sep-08/07</i>					
Traffic YTD	1.7%	Traffic YTD	-7.7%	Traffic YTD	-9.9%
Ebitda	9.3%	Ebitda	6.5%	Ebitda	23.9%

€50M dividends to parent company

2008 Traffic evolution

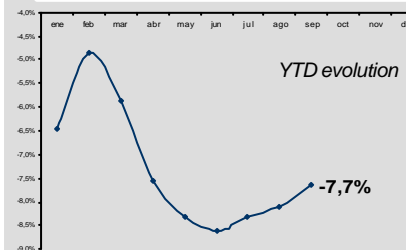
ETR-407



June YTD: **+2.2%**

Sept YTD: **+1.7%**

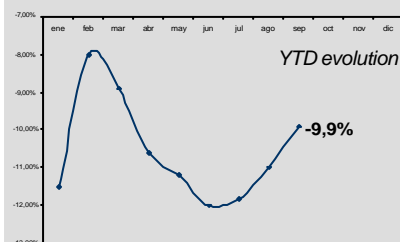
INDIANA



June YTD: **-8.6%**

Sept YTD: **-7.7%**

CHICAGO



June YTD: **-12.0%**

Sept YTD: **-9.9%**

Services – Resilient cash flow generation

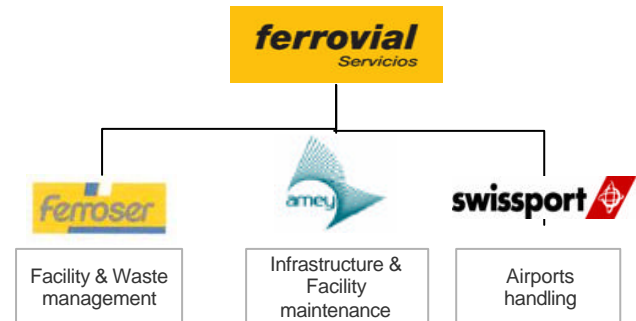
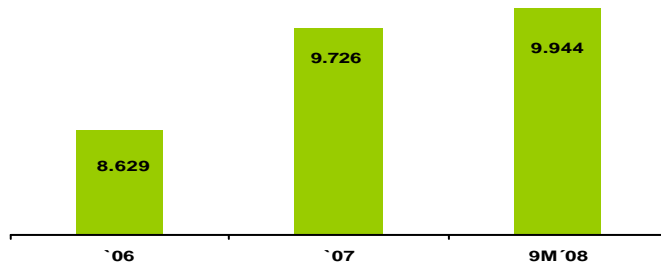
FOCUS ON ORGANIC GROWTH

Sales ex-forex	Sales	Ebitda
Spain:	+8.9%	+4.8%
Amey ex-TL:	+22.2%	+7.2%
Tube lines:	-3.0%	-23.4%
Swissport:	+7.4%	+12.5%

[In line with company forecast]

L-f-L	Sales	EBITDA
<small>* L-f-L P&L excluding Tube lines, forex exchange impact and hedge instruments</small>		
TOTAL	+12.5%	+6.8%
<hr/>		
Backlog	+12.6%	

Backlog growth



Revenues Breakdown

34%	66%
Domestic	International

Construction – Focus on collection & costs, not volume

FOCUS ON PROFITABLE INTERNATIONAL EXPANSION

- International sales**

+20%

- International backlog**

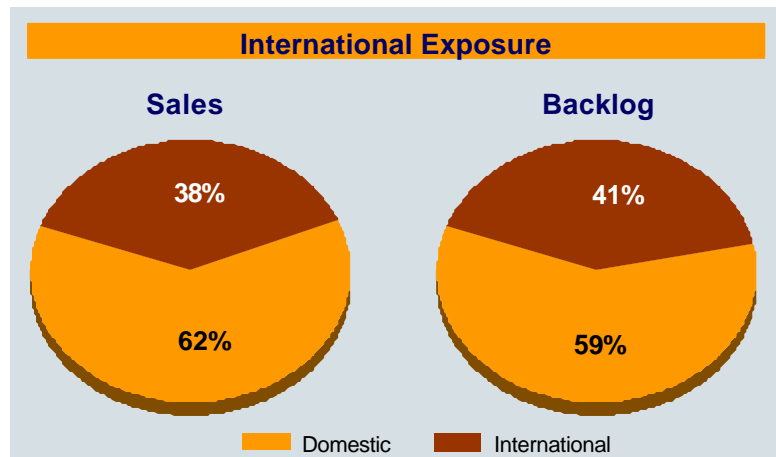
+24%

- Spain**

Focus on working capital, not volume

L-f-L	Domestic	International	Total
Sales	-11%	+20%	-1%
EBITDA	-22%	+37%	-12%
EBITDA Margin	7.0%	4.5%	6.0%
	(-100bp)	(+60bp)	
Backlog	-5%	+24%	+5%

* L-f-L P&L excluding disposals, forex exchange impact and hedge instruments



Ferrovial – Conclusion

**Financial
flexibility**

**Disposals to
deleverage**

**Focus on
collections**

Staying on course

**Reducing exposure to
Spanish construction**

**Backlog
growth**

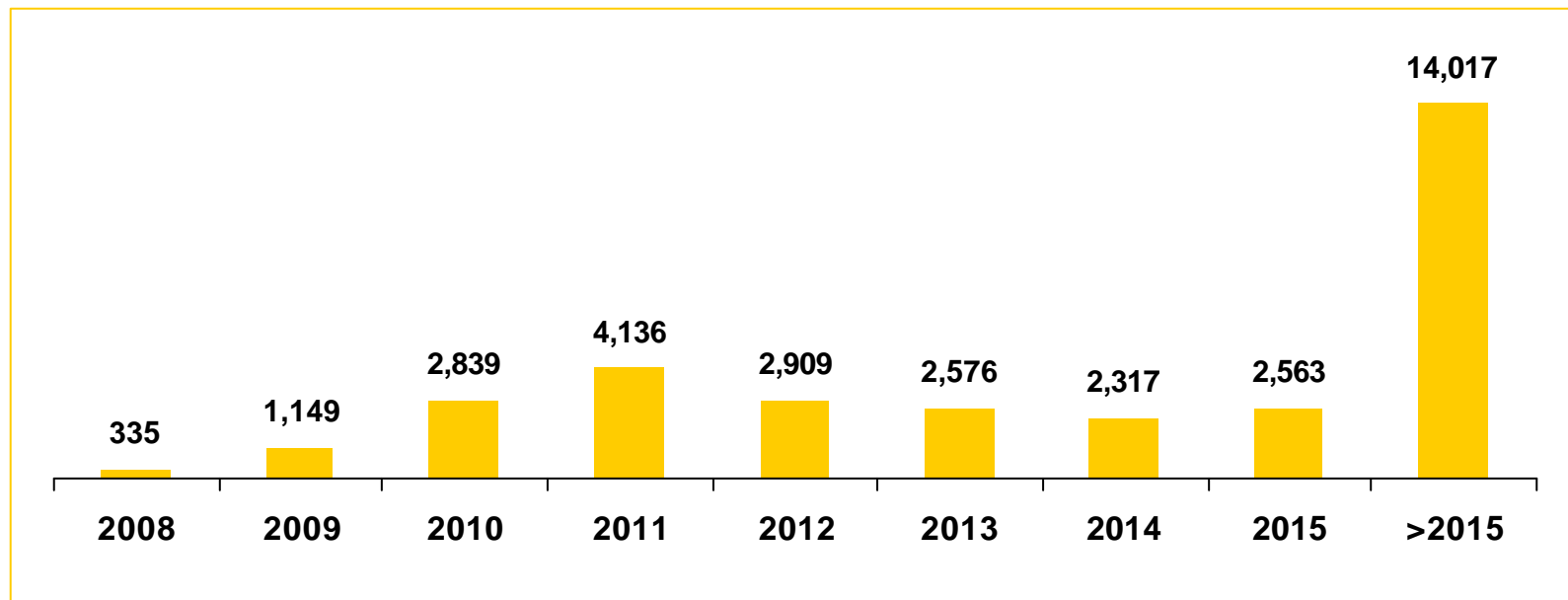
**Highly resilient assets
Tariff growth**

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9M 2008 – Net debt breakdown - €3bn gross cash

	Cash	Restricted Cash	Gross Debt	Intercompany Loans	Net debt Sep'08	Net Debt Dec '07
Construction	788		198	980	1,571	1,911
Services	165		626	-951	-1,413	-1,413
Airports	120		1,899	-494	-2,273	-2,182
Toll roads & car parks	425		51	-4	369	173
Holding & Others	10		1,348	699	-640	-476
Group ex-infrastructures	1,507		4,123	230	-2,386	-1,987
BAA	390		15,465	-208	-15,283	-17,807
Other airports	2		0		2	-28
Toll roads	395	510	10,139		-9,234	-8,743
Tubelines y other Amey's	0	318	1,989	-15	-1,686	-1,664
Construction	11		57	-7	-52	-34
Infrastructure projects	799	828	27,651	-230	-26,253	-28,276
TOTAL	2,307	828	31,774	0	-28,639	-30,264

Debt – Maturity calendar



⇒ **Improving maturity calendar**

⇒ **Assets rotation and bond issuance will optimize maturities**



THANK YOU

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